



Youth From Around the World Share Ideas About Creating Lasting Social Change in Their Communities

MCW held its 13th Youth Leadership Retreat with fifty young community leaders from around the world in July at Champlain College in Vermont.

The retreat presented a unique opportunity for the participants to prepare a "vision plan," which identifies a specific challenge in their community, such as the lack of after-school programs or limited oral health care, and the steps to take to address that challenge. Participants were also encouraged to share the creative social justice work they do in their own communities and to develop a global support network.

"Once again, we aimed to create a comprehensive and creative program that challenged the group to work together, but also ensured that they have a good and interactive

time," said Yasmin Elachi, the 2010 retreat coordinator.

The participants, aged 16-21, included American, Bosnian, British, Chinese, Indian, Israeli, Italian, Kenyan, Kyrgyzstani, Nigerian, Palestinian, Rwandan, Somali, South African, Tanzanian, and Zambian youth, many of whom had participated in past retreats and returned as "mentors."

"Through entrepreneurial and cross-cultural communication activities, the mentors put forward the same skill sets they learned as youth participants," continued Elachi.

The week-long program focused on social entrepreneurship, with sessions led by Dr. David Finney, Champlain College President, Rod Jacobson, Lyndon State College Business Professor, and Tara Lynn Scheidet, an eco-friendly designer. Andy Barker, Director of Ben & Jerry's Social Mission Program, spoke about how companies work with communities to use locally grown products. Senegalese Chef

Pierre Thiam spoke about entrepreneurship and the food movement, which was followed by a visit to Shelburne Farms and discussions on sustainability. Steve Kess, Vice President of Global Professional Relations at Henry Schein, Inc. led a session on building teams and partnerships. Gary Kadi of NextLevel Practice led a workshop on leadership development and Miles Spencer, author of *Money Hunt*, presented on entrepreneurship.

MCW thanks board members Anna Condoulis, Dr. Cathy DeLeo, Roberta Richin, and Dr. Nancy Scanlon for their support and leadership during the retreat.

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ABOUT MCW

About MCW

MCW (Miracle Corners of the World) is a non-profit organization founded in 1999 with the vision of Local Change through Global Exchange®. Our mission is to empower youth to become positive agents of change in their communities. Based in New York with affiliates in Africa, MCW offers the following programs:

Leadership Training: Helping youth build the skills, confidence, and networks needed to achieve their goals and contribute to their communities.

Community Centers: Developing sustainable youth-focused learning centers as spaces for education, exchange, and entrepreneurship in communities in Africa.

Oral Health Care Improvement: Achieving lasting oral health improvement in Tanzania.

Partner Initiatives: Working with partners in the private and public sectors to develop projects that make a difference. Initiatives include MCW Jacqueline's Human Rights Corner and the MCW Container Project.



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Image by Getty

Eddie Bergman

From the Executive Director

To celebrate what the MCW team has accomplished in the past eleven years, we can start in any number of places.

Let's start with New York. We held our first youth leadership retreat here in 2001 with participants from the USA and South Africa. Now, we are getting ready for our fourteenth retreat in Vermont with participants from more than sixteen countries.

As a spin-off to our retreat, in 2009 we set up our Alumni Ventures Fund, in which we award a year's mentoring and a start-up grant to young community leaders. This year's recipient is running his project in Bagamoyo, Tanzania.

Next, Africa, where we have seven community centers. Arusha, Tanzania is home to our first center (2001), with another one in Songea



(2005). We also have a center in Sierra Leone (2007). This year, we opened our first center in Rwanda and a third one in Tanzania (2010). Construction was also finished on new centers in Sierra Leone and Zambia, where we will host MCW's second Community Leaders Seminar in the spring.

To turn back to Tanzania, we recently have expanded the mission of our oral health care program: to achieve lasting oral health improvement in the country.



Photo by Khalid Elachi

The following pages capture what has been going on with MCW in these corners over the last twelve months. We also hope they reflect the collective impact that we, along with our partners, have in preparing the present and future generation of community leaders.

Our sixth edition was made possible by a team of staff and volunteers. Special thanks to our friends at Henry Schein for providing us with the design and RR Donnelley for donating printing services.

LEADERSHIP TRAINING

Ready for Growth

The MCW Alumni Ventures Fund (AVF) Committee, chaired by Sharon Kess, selected Felix Nyakatale as the second recipient of the MCW AVF award.

The official announcement was made at MCW's annual Open Doors ceremony at New York University on the last day of the 13th Youth Leadership Retreat in July.



The award provides start-up micro grants to eligible graduates of MCW's youth leadership retreat program, enabling them to pursue entrepreneurial ventures in their communities.

In addition to the start-up funding, recipients are matched with an MCW mentor, who helps them develop and implement their venture, manage finances, and monitor and evaluate their work.

Felix, an artist and community development worker, is originally from Morogoro, in the central region of Tanzania.

Felix Nyakatale

Felix Nyakatale, 30, opened a restaurant in Bagamoyo, Tanzania in March, using the AVF award to help him establish the School of Tanzanian Cuisines (STC), where students are currently gaining the skills necessary to obtain jobs in the hospitality and hotel industry.

The restaurant features Tanzanian cuisine and will help students meet international standards in the hospitality and hotel industry. Felix hopes to provide the skills and training necessary to new students every few months.



Get to Know the Real MCW

The MCW Media and Communications team created a new social network feature, which profiles participants of MCW's programs. The goal is to capture the unique stories of each individual using a storybook style with pictures to give the MCW community access and insight to the people who truly make MCW what it is today.



The first profile featured Jackson Vugayabagabo, MCW's country coordinator in Rwanda. Here, Jackson shared his story and thoughts on MCW, the community center, and Rwanda.

The next profile offered a look at three different youth retreat participants and their journeys to make a difference. Here a Palestinian, a Kyrgyzstani, and an Israeli participant (left to right) used the retreat as an opportunity to learn and guide their vision plans.



The personal profiles can be uploaded through a Flickr slideshow on the MCW homepage at www.miraclecorners.org.

COMMUNITY CENTERS

Rwanda

MC-Rwanda began its first program — an English course — in early October at its community center in Kayenzi. The center is based in a rural area outside the capital of Kigali in a region particularly affected by the 1994 genocide. Forty-six community members registered for and attended the first English class, a six-month course led by MCR leadership team member Steven Shyaka.

A week later, MCR began a tailoring course with eleven students. In January, MCR partnered with a local seminary to offer English classes to fifty-six participants. The center also supports a youth group, with over fifty members, specializing in traditional dance and handicraft.

In November, a container filled with text books on major subjects like English, math, and science as well as other scholastic materials, arrived in Rwanda. The container was co-organized by a team of Rwanda Diaspora volunteers and MCW friends to mark the 15th anniversary of the genocide. The books will be used by the center and the Rotary Club of Butare District.



Sierra Leone

MC-Sierra Leone completed construction on its second center in Sukudu, a village in Kono District in January 2011. During the decade-long civil war which ended in 2001, fighting was fiercest in Kono as both sides sought to control the region for its wealth in diamonds.



Today, Kono remains the least-developed region of the country, with no electricity or roads leading to the district. The majority of youth in the area still depend on the livelihood of small-scale mining.

The new community center will offer information technology, soap and ceramic wares production, and baking programs.

Vice President Samuel Sam-Sumana invited MCW to build a center in his home district at the Gala Dinner in 2009, when MCW celebrated the people of Sierra Leone for the bold steps they had taken to build peace.

In Freetown at the Mwakawago Youth Resource Center, program enrollment continued to increase, particularly in the information-technology course. The center also offers martial arts, wrestling, and volleyball teams.

MCW thanks MC-SL board chair Patricia Brown for her leadership.

Nate's Note

MCW continues to transfer ownership of the community centers to local boards in the countries where we work. We make this happen by engaging strong local leadership (trustee members and country and center coordinators, including our first female coordinators). All these stakeholders are involved with the operations and management of our centers.

To further develop the leadership skills of the youth at our centers, we look forward to hosting the teams in Zambia for our second Community Leaders Seminar in May. Here we will discuss entrepreneurship curricula and MCW center operating procedures and best practices.

MCW has had record growth this year, completing construction on three new community centers, the most of any year in MCW history. Thanks to everyone for their continued support, especially our boards of trustees — the true vehicles of growth behind our organizations and outstanding personal mentors.

Nate Crossley is the Director of MCW's Community Center program.



COMMUNITY CENTERS

Tanzania

MCW built its first center in Arusha in 2001. Ten years later, the center underwent major renovations funded by local community stakeholders and donors.

Local donors learned about MCW when they visited the center with MCW supporters Avinash Ahuja and Dr. Ruben Cohen and MCW's Executive Director Eddie Bergman. Renovations contributed to a doubling in enrollment in the center's programs, especially the computer-training courses.

In response to the increasing demand for vocational classes, MCT opened a new center in downtown Songea. This new center, MCT Majengo, currently offers tailoring and information technology courses. It will also pilot additional vocational classes in electrical engineering. The center also offers English courses and secondary school tutoring. Notably, MCT continues to offer the premier information technology course in the region.

MCW thanks Hon. Halima Mamuya, MCT country chair, for her support.



MCT-Songea Majengo before opening.

Zambia

Construction of a new center ended in the village of Chanyanya, a fishing community nestled on a lagoon of the Kafue River. This was made possible in large part by the commitment of the board of trustees, chaired by Kabinga Pande Jr, and local leadership in Zambia.

Plans are underway to open the center in May, when MC-Zambia will host twenty community center leaders from across Africa at MCW's second Community Leaders Training Seminar.

The center will offer courses in tailoring, construction, agriculture, and livestock management. It will also offer a youth group and tutoring to supplement the education students receive at the government basic school.



Construction in Chanyanya.



MCW Leaders

In June, MCW welcomed Joe Hamweene as the new Zambia country coordinator. He is from Chanyanya, the community where MC-Zambia is building its first community center. He is enrolled in a diploma program through South Africa's KwaZulu-Natal University in community and youth organizing.

Abdu Mohamed has been part of MC-Tanzania as the Arusha youth group coordinator since 2005. He received the Spirit of MCW Award at the Open Doors Ceremony after participating in the 2008 Youth Leadership Retreat. In September 2010, he accepted the challenge of coordinating Tanzania's community centers.

In March, MCSL welcomed Mamoud Gassama as the Sierra Leone country coordinator. A 2009 graduate of Fourah Bay College, he holds a BSc in Civil Engineering. Mamoud brings experience in proposal writing, monitoring and evaluation and has run youth training programs in rural areas.



Joe—Zambia



Abdu—Tanzania



Mamoud—SL

Jackson Vugayabagabo, our veteran MC-Rwanda country coordinator, continues to lead the organization's growth in Rwanda. Jackson is in his final year of studies at Kigali Independent University where he will graduate with a BA in non-profit administration.

ORAL HEALTH CARE IMPROVEMENT

Long-Term View

Although Dental Caries is the most prevalent chronic disease on our planet, affecting more than ninety percent of the world's population, the health impact of oral diseases is underestimated. As a result oral health care is generally marginalized all over the world; and Tanzania is no exception. Yet donor development efforts towards health care have focused primarily on malaria and HIV-AIDs. While these issues need to be dealt with, oral health care has been marginalized, neglected, and not addressed systematically.



Most Tanzanians cannot afford to visit the dentist to get cleanings and checkups; they come as a last resort, when they have abscesses or extreme pain. Large jaw tumors no longer seen in the developed world are a common occurrence. There is a shortage of dental professionals and facilities to serve Tanzania's 42

million people, 74% of whom live in rural areas. Most can't afford the



MCW Director Healthcare Projects Dr. Marion Bergman, Dr. Caswell Evans, Bill Van Vort, and MUHAS dental lab technicians

transportation cost, which, together with the public fee, could amount to more than a family's weekly wage.

MCW recognized this challenge ten years ago, when it began facilitating dental outreach programs in Arusha and then Songea, home to the Liana Cohen Dental Clinic. In just a decade, MCW has directly affected the lives of more than 10,000 children and youth in Tanzania. Still, Tanzania cannot depend on short-term solutions alone to address the population's oral health care needs.

Under the visionary leadership of H.E. President Jakaya Mrisho Kikwete, the Tanzanian government now recognizes the need to address oral health care systematically. The mission of MCW's oral health care improvement program has also evolved: to achieve lasting oral health improvement in Tanzania. We make this happen by bringing private sector partners from around the world together to pool and leverage their shared resources and

expertise.

Today, MCW works closely with the Ministry of Health and Social Welfare and the only dental school in Tanzania, the Muhimbili University of Health, and Allied Sciences (MUHAS) to create a sustainable oral health care system across the country. Our approach is an integrated and holistic one, where we work on a number of tracks.

During the last year, MCW donors and volunteers found all the dental clinics they visited to be poorly equipped and poorly stocked. The response time for equipment repair ranges from two months to two years.

Our goal is to continue to provide training and support to the technicians to maintain and repair the equipment contributed by MCW donors to MUHAS in 2009 as part of a larger effort to renovate and upgrade the dental school. We also aim to provide them with the knowledge and skills to train future equipment repair technicians in Tanzania. Our concept is that if we can train two technicians, those technicians in five or six years can train another generation.



ORAL HEALTH CARE IMPROVEMENT



Accordingly, in July, building on its public-private initiative to renovate and upgrade the Dental School clinics in Dar es Salaam, MCW launched a “train the trainer” program, led by board members Dr. Anne Klamar and Amy Spencer.

This three-week program brought two young technicians to Oregon, North Carolina, and Ohio for on-site training in maintenance and repair of equipment donated by Dental Components International (DCI), Midmark, Henry Schein, Inc. and Sirona. MCW’s industry partners are continuing to provide ongoing training and support.

As part of a second Memorandum of Understanding between MCW and MUHAS in October, MCW and Henry Schein Inc. team members, led by Norman Weinstock, shipped a forty-foot container filled with donated state-of-the-art dental laboratory equipment and supplies to Tanzania. Dr. Paulo Sarita, the former head of restorative dentistry at MUHAS, made a compelling

argument on why MCW should assist with the refurbishment. He said that in 1984, when it was decided to move the dental laboratory from Hospital to the Dental School, the equipment, which dated back to the 1960s, was already outmoded.

Bill Van Vort of Henry Schein Inc., accompanied by the MCW team, traveled to Tanzania in February 2011 to help MUHAS with a needs assessment and to coordinate the unpacking and installation of almost \$400,000 of donated equipment and supplies from more than thirty international dental laboratory and equipment manufacturers. Today, MUHAS has a newly painted, air-conditioned, and equipped dental lab that is outfitted with benches built by Tanzanian craftspeople.

MCW shares the vision of the Health Ministry and MUHAS to turn the lab into Tanzania’s premier national dental laboratory and to become a regional center of excellence that provides Tanzania and its neighbors with dental appliances and prosthetics.



Doing What We Can

In November, Crown Council/Smiles for Life dentists Doug Kimball and Brian Kruchoski, along with Doug’s daughter Caitlin Kimball, teamed up with MCW to participate in an oral health outreach initiative in Songea.

Before leaving, the team knew the clinic needed equipment repairs, so they brought tubing and a portable DCI unit. When they arrived, they realized more tubing was needed. Since the DCI unit was connected to the clinic’s compressor, they were still able to restore teeth to prevent extractions in the future.



The team also repaired the Henry Schein portable unit. It was combined with one of the four chair’s built-in suction units that was prepared with the new tubing. This gives the clinic a working clinical delivery system and allows dental professionals to perform extractions and restorations. After repairs and a day of electrical failures, the team took care of seventy patients and performed 121 procedures.

The goal is to have future outreach teams step into a fully operable clinic situation and take care of patients with preventative, restorative and surgical dentistry.

PARTNER INITIATIVES

MCW Jacqueline's Human Rights Corner



2010 Youth Leadership Retreat participants give a thumbs up as they watch Jacqueline on VH1's *Do Something!* Awards (inset). Photo by Khalid Elachi via BlackBerry™.

Genocide Prevention

As part of Jacqueline Murekatete's steadfast commitment to educate about the crime of genocide in a diverse range of forums, she shared her voice as a survivor with the United Nations General Assembly on April 7. More than four hundred people, including UN officials, the Rwanda Ambassador, alongside other ambassadors to the U.N., and



civil society representatives attended the event, which was held on the occasion of the 16th commemoration of the Genocide in Rwanda.

Afterward, Jacqueline participated in a commemoration organized by MCW board advisory member and Rwanda genocide survivor Eugenie Mukeshimana and Rwanda genocide survivor and activist Yvette Rugasaguhunga as well as other members of the New York Rwandan community at the UN Church Center.

More than one hundred people attended the commemorative event, which included a testimony from Edouard Kayihura who survived the genocide in Hotel Des Mille Collines and was featured in *Hotel Rwanda*.

During the year, MCW presented on genocide prevention at Pingry and Hewlett high schools, the Jewish Heritage Museum, Cardozo Law School Human Rights Conference, Workmen's Circle/Arbeter Ring and Holocaust Educators Network, and Yeshiva University's gala dinner.

To help raise funds for the initiative, MCW friends held a number of special events. Mimi Saltzman and Trond Myhr held a garden party for MCW on June 22 with Jacqueline and MCW Executive Director Eddie Bergman in attendance. Victor Gruber held a private dinner for thirty guests on June 25 in Costa Mesa, California.

Do Something

Jacqueline was honored at VH1's 2010 *Do Something!* Awards ceremony after winning a \$10,000 donation to support MCW's community center in Rwanda. Jacqueline was selected as one of five winners from more than 600 applicants. The award is presented to young people who make a difference in their communities by volunteering.



Jacqueline visits center and stakeholders in Rwanda.

PATA (Partner Initiatives Cont'd)

MCW sent the Songea CTC clinic of Tanzania and Transmara clinic of Kenya, each comprised of four team members, to participate in the 6th Annual Pediatric Aids Treatment for Africa (PATA) conference hosted in Kampala, Uganda. PATA is an organization dedicated to expanding access to care for children and their families affected and infected with HIV in Africa. In September 2011, MCW is set to send two teams to attend the next PATA conference to be held in Gaborone, Botswana.



MCW has engaged Yvonne Noel, who brings extensive experience in business development in the health industry, to relocate to Dar es Salaam, Tanzania and work with MUHAS and the Ministry of Health in the development and implementation of a sustainability plan for the MUHAS Dental clinics and Dental Laboratory. Yvonne is presently functioning as MCW's on-site Healthcare Projects Manager.



JOIN MCW IN AFRICA

The first MCW Learning Journey offers friends and supporters a unique learning and cultural experience in Rwanda. The trip will feature a visit to the MCR center in Kayenzi, where we will participate in the opening ceremony and meet community members. We will also visit the capital Kigali, country memorials, and tourist attractions. Contact MCW for more information.



GET INVOLVED

- Volunteer at an MCW center in Africa;
- Participate in or volunteer at the next Youth Leadership Retreat;
- Mentor a Youth Leadership Retreat Alum;
- Participate in a Dental Outreach;
- Volunteer at the New York City Office;
- Donate supplies to the MCW Container Initiative;
- Invite MCW to speak to your community;
- Organize and host a fund-raiser; and
- Spread the word.

FOLLOW US ON



UPCOMING EVENTS

APRIL

7th Annual Gala Dinner
Annual Board Meeting
MCW Genocide Commemoration

MAY

MCW Community Center
Leaders Seminar

JULY

14th Annual Youth Leadership Retreat

AUGUST

MCW Learning Journey to Rwanda

DELIVERING ON A PROMISE

MCW celebrated its tenth anniversary on April 13, 2010 at the sixth annual MCW Gala Dinner and Silent Auction. The event helps MCW raise over \$600,000 for its programs with 400 guests in attendance, including H.E. President Jakaya Mrisho Kikwete. NYU President Emeritus and former US House of Representatives Majority Whip Dr. John Brademas; retired Houston Rockets player Dikembe Mutombo; and Tanzanian Ambassador to the USA Ombeni Sefue were honored with awards. On the morning of the gala, MCW celebrated its decade of experience and impact by ringing the opening bell at NASDAQ in Times Square.



MCW and Henry Schein, Inc. friends at NASDAQ.



MCW Executive Director Edward Bergman, Sarah Ferguson, Duchess of York, and Bobby Condoulis. Image by Getty



NYU President John Sexton, Tanzanian President Jakaya Mrisho Kikwete, and NYU President Emeritus John Brademas. Photo by Jim Lopes



Retired Houston Rockets player Dikembe Mutombo and World Bank Africa Region Vice President Obiageli Ezekwesili. Image by Getty



MCW Executive Director Eddie Bergman, Tanzanian Ambassador to the USA Ombeni Sefue, and Tanzanian President Jakaya Mrisho Kikwete. Photo by Jim Lopes



CNN Senior Anchor Ali Velshi. Image by Getty

FINANCIAL STATEMENT

Support and Revenue:

Contributions:	
Restricted	\$594,838
Unrestricted	\$607,931
<u>Total operating revenue</u>	<u>\$1,202,769</u>
Non-operating revenue:	
Investment income	\$4,912
<u>Total non-operating revenue</u>	<u>\$4,912</u>
 Total revenue	 \$1,207,681

Expenses:

Program services:	
Community Development Programs	\$322,736
Youth Leadership Training	\$171,765
Partner Initiatives	\$66,830
Health Care Outreach	\$412,410
Support Services:	
Management and general	\$53,257
Fund-raising	\$59,239
<u>Total expenses</u>	<u>\$1,086,237</u>
Unrestricted net assets	(\$121,444)
 <u>Unrestricted net assets at beginning of year</u>	 <u>\$618,267</u>
<u>Unrestricted net assets at end of year</u>	<u>\$739,711</u>

NOTES

- Prepared for fiscal year ending June 30, 2010.
- Cash and Cash Equivalents: MCW considers all highly liquid instruments purchased with a maturity of three months or less to be cash equivalents.
- MCW receives in-kind support from various sources in support of its projects. In-kind contributions are reported as contributions and expenses in the accompanying revenue, expenses and changes-in-fund net assets at their estimated fair value at date of donation. In-kind contributions for the year ended June 30, 2010 recorded in the financial statements were \$368,299. Included in this amount was \$7,339 for education supplies for the Partner Initiatives Program and \$360,960 in dental equipment and supplies for the Healthcare Outreach Program. In-kind contributions of volunteer time or technical assistance are not included in this number.
- Independent Auditor's Report prepared by Peter J. Bertuglia, Certified Public Accountant, P.C. available on file at MCW's NYC Office.

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First day of English class at the MCR community center in Rwanda.



the corner

The
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