The Corner

MCW'S 2016-2017 Annual Report





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LETTER FROM CO-FOUNDER & EXECUTIVE DIRECTOR

Dear Friends and Supporters of MCW,

MCW accomplished many successes over the last 18 years. From one idea an organization formed. MCW built community centers, held annual youth leadership retreats and worked to build the infrastructure of oral health care in Tanzania. As a small non-profit, it is impossible to empirically measure our full impact but we know it is great. Countless beneficiaries have been touched by MCW; dental therapists visited primary schools to promote oral hygiene to thousands of children; hundreds of students received vocational accreditation, over a dozen scholarships were granted and an entire dental school reconstructed with state-of-the-art technology. The impact is great and so now is the opportunity to grow.

The outcome of the 2015 strategic planning process was to reorganize our staffing structure, diversify our funding and revise our programmatic strategy to remain competitive, grow in a changing non-profit market, and further measure impact. Former Tanzanian President Julius Nyerere stated at the Arusha Declaration that "everybody wants development, but not everybody understands and accepts the basic requirements for development. The biggest requirement is hard work. The second [requirement] of development is the use of intelligence." And so now it is time to work...We will work to improve efficiency, refine our strategy and measure our impact. This data, *intelligence*, will take MCW into its next phase of growth.

We invite you to enjoy MCW's 13th edition of The Corner, which highlights our programs, projects and achievements from 2016-2017.

We are grateful for the continued support you provide to MCW, current and future leaders, and the communities we serve as we enter our 19th year.

Sincerely,

Eddie Bergman Co-founder &

Edward Beg

President of the Board

Jacinda Jordan
Executive Director

facinty at

Our Mission

MCW (Miracle Corners of the World) is a non-profit organization with a vision for communities throughout the world to achieve greater levels of education, improved health, and increased economic security. Our mission is to address communities pressing needs by empowering current leaders and readying leaders of tomorrow.

Based in New York and founded in 1999, with partner organizations in Africa (Rwanda, Tanzania, and Zambia), MCW offers the following: Community Development, Oral Health Care, and Young Leaders programs. MCW also supports Partner Initiatives, including Human Rights and Pediatric AIDS Treatment for Africa (PATA). Our core values include integrity, compassion, accountability, responsibility, and excellence.





YOUNG LEADERS PROGR





The Young Leaders Program
prepares youth to become
leaders of positive change
in their communities. Young
leaders join in participating in
programs to develop a deeper
understanding of social issues
and change, acquire the skills,
networks and confidence
needed to affect change and
to return to their communities
as mobilized leaders in a
globalized world.

Young Leaders Program



92% increase in cultural awareness and competency

MCW kicked off the year-long Annual Young Leaders Program with its 19th retreat in July. The **39 young leaders** represented 18 different countries and territories including Afghanistan, Austria, Bangladesh, Colombia, Egypt, Hungary, Israel, Kazakhstan, Kenya, Kosovo, Kyrgyzstan, Nepal, Pakistan, Palestine, South Africa, Sudan, the United States of America, and Zimbabwe. Each young leader is paired with mentors who are alumni of the program. In addition to providing a platform for **intercultural dialogue** and **understanding**, the young leaders are guided by mentors as they implement their plans for change during the year. Youth development, human rights, education, gender equality, entrepreneurship, health care, and intercultural dialogue were some of the areas participants wanted to address in their **local communities**.

81% increase in courage to make significant changes in their community

69% increase in understanding of their passion, purpose and goals

Building on the momentum of the Young Leaders Program curriculum, MCW **expanded its reach** to young leaders who were interested in acquiring skills and tools to implement their ideas for change in Europe and the Middle East with a three-day intensive conference in Peje, Kosovo. Through focused **leadership training** and **global citizenship awareness**, participants gained a better understanding of their role as leaders in a modern, global world. At the conclusion of the three-day program, participants created their own **vision plans** (project plans), to enact change in their community. After preparing the plans, participants gave short elevator pitches to their colleagues and MCW team members.

Young Leaders Conference



92% increase in understanding of vision and mission statements

"This conference will be the main reason I go back to my hometown and tell them what we learned and help them solve those problems."

92% increase in confidence in articulating the idea of their project

Young Leaders Workshop



In January, MCW piloted a Young Leaders Workshop with staff from Harlem RBI, a New York based non-profit, at Google's Chelsea Market office with a **one-day vision planning** workshop. Attendees received an introduction to vision planning and the skills to help **implement ideas** in their communities. Facilitated by YLP alumna Sheree Haggan, an employee of Google, in-kind support was provided by the Black Googlers Network and Hispanic Googlers Network.

"It was a new experience that I very much enjoyed. It also gave a new perspective to all my ideas."

"This helped narrow down my vision and mission and get a better understanding on how to implement my idea."



Ahmed Ali, Sudan, YLP '16

Ahmed lives in Khartoum, Sudan, and is an alumnus from the 2016 Young Leaders Program. As a Lecturer of Pharmacy at the University of Khartoum, Ahmed is leading students to help local communities through the Professional Development Center (PDC). Through his efforsts, students of the University of Khartoum are changing healthcare in their communities.

What is your project?

"For a long time, students of Pharmacy Faculty, University of Khartoum -the most prestigious university in Sudan-knew their social responsibilities and have been avid to help their country through outreach convoys. The PDC recently has been supporting Faculty of Pharmacy Students' Association (FPSA) and playing a major role in medical convoy's activities through teaching effective strategic planning and implementation skills, holding communication skills workshops, delivering health education sessions, selecting competitive teams' candidates and sharing its extended network for both funds rising and sharing needed experience."



What is your hope/ vision for this situation?

"Having a well-educated youth generation in different aspects is what I work to achieve. As I Invest in a single young individual, as I directly invest in his or her close friends, work place, family, neighborhood, spouse, children and eventually, our country."

Alumni Ventures Fund (AVF)

The AVF (Alumni Ventures Fund) is a unique opportunity for young leaders who have graduated from the YLP to receive funding and professional mentorship to help them turn their ideas of implementing social change into concrete plans. In February, MCW awarded three YLP alumni with AVF grants. Recipients, Cody Jacobs from Long Island, Fredrick Meena from Tanzania, and Timurlan Alagushov from Kyrgyzstan will each receive grants of \$2,200, \$2,800, and \$5,000, respectively. Cody's grant will go towards working on "A Cooperative Future", a project which aims to bridge the gap between the United States and Cuba through knowledge of cooperatives. Fredrick's grant will go towards continuing his work on "Oral Hygiene Practices" by offering education and knowledge on oral health and introducing basic care to prevent oral disease to underserved members of his community. Timurlan's grant will go towards creating a new mobile platform for his organization, "Let's Dance", which provides dance education through people, technologies, and events to create a sustainable environment where young people can develop as artists and valuable professionals.



"Through my years of experiences with MCW, I learned more and more about injustice and oppression throughout the world but most importantly about our ability to make the world a better place. I became committed to using photography as a tool for change and with the AVF I finally have an opportunity to do just that, to document change as it is happening, and share it with the world." -Cody



"Receiving such support as the AVF for the current period of my project development is like finding oasis in a desert. Let's Dance will change the dance industry all around the world and will help to bring the most value of the art of dance to people, beginning from my local community to global." -Timurlan



"The AVF means a lot to me because it will help reach the rural community and implement the project of providing the oral health hygiene education easily and successfully:" -Fredrick



"As founders of MCW's Alumni Ventures Fund, my husband Steven and I are so proud to be part of the sustained effort that has gone into identifying talented YLP alumni and helping them pursue their visions. Over the years, the pool of applicants has become more impressive,"

-Sharon Kess co-founder of MCW's Alumni Ventures Fund

COMMUNITY DEVELOPMENT PROGRAM



The MCW Community Development Program develops and supports local partner organizations in Rwanda, Tanzania, and Zambia, where they operate centers located in underserved areas. Local Boards and managers tailor programs with support from MCW according to the needs of the communities.

MCW empowers local organizations to become community leaders by offering: sustaining grants, operational support, scholarships, continuing professional development and access to an international network.

COMMUNITY DEVELOPMENT PROGRAM UPDATE

In the last few years, MC – Rwanda, Tanzania and Zambia (MCx) have become fully accredited vocational training centers. They offer a variety of courses, complementary skills-training and social programs across four centers to meet the needs of local communities. From Literacy to Information Computer Technology, Youth Groups to Sanitation Education Outreach, MCx centers are addressing critical needs in Arusha, Chanyanya, Kayenzi and Songea. Fully established as leading community centers in these communities, MC – Rwanda, Tanzania and Zambia, are looking to the future.

Following MCW's strategic plan, local Boards and management teams are taking the lead in re-visiting programmatic strategies at the country-level. Throughout 2016, MCx conducted needs assessments and analyzed current programming to inform country-level strategic plans, expected to be completed in 2017.





MC-RWANDA TEAM

Henriette Mukanyonga, Board Member Ferdinand Muriyesu, Board Member Freddy Mutanguha, Board Member Aziz Mwiseneza, Board Member Innocent Nizeyimana Board Member Solange Uwimbabazi, Country Director

Tailoring classroom at the MCR Kayenzi Community Center

MC-ZAMBIA TEAM

Leonard Kitoka, Board Member
Hon. Halima Mamuya, Board Member
Tagie Mwakawago, Board Member
Felix Nyakatale, Board Member
Abdu Mohamed, Country Director
Maina Baina, Center Coordinator, Songea
Happy Laurence, Center Coordinator,
Arusha

IT classrom at the MCZ Chanyanya Community
Center





MC-TANZANIA TEAM

Andrew Chilufya, Board Member Yvonne Chilufya Pande, Board Member Kabinga Pande, Board Member Mindenda Panda, Board Member Mary Nsunga, Acting Country Director

Youth Group at the MCT Arusha Community
Center

RWANDA

In 2016, MCR's most popular vocational training courses, Computer Technology and Tailoring continued to prepare students for **self-employment**, furthering careers and education. The most recent cohort of tailoring graduates are in the process of **establishing a cooperative**, a popular business model in Rwanda, which is owned and run jointly by its members, who share the profits or benefits.

Additional non-accredited trainings offered at the center **target women** seeking self-employment and include skills such as: jewelry-making, embroidery, knitting and dying.

TANZANIA

Operating the only government accredited center in the Southern Highlands of Tanzania, MCT provided opportunities for 85 youth in Songea to receive IT and English education. Combined with the Arusha courses, a total of **264 students** were reached between June 2016 and April 2017.

Community members, primarily women, took advantage of the VICOBA (Village Community Banks) hosted in the MCT centers. These self-run banks allow members to buy shares, and obtain microcredit to start small enterprises. More than **140 community members** have used loans for **entrepreneurial ventures** ranging from establishing chicken farms to expanding carpentry and tailoring businesses.

ZAMBIA

MCZ focused heavily on community outreach in 2016. The Youth Group held a fashion show to **raise funds for back-to-school expenses** for local residents and simultaneously educated youth on drug and alcohol abuse, the dangers of HIV/AIDS and its impact on education.

The Youth Group also received training and formed Sanitation Action Groups to educate and introduce the community to the importance of pit latrines and emphasize handwashing, boiling of drinking water and general hygiene practices. As a direct outcome of their efforts, 120 toilets were constructed in the homes of Chanyanya residents.

Within the center, MCZ graduated 35 students in Design, Cutting and Tailoring. Learn2Learn, the center's literacy program for both children and adult learners, sees hundreds of students throughout the year. The program aims to improve the standard of living for adult learners and prepare youth for entry into the education system.

George Sideris Memorial Scholarship Fund

The fund was established in 2011 to honor the memory of the late Dr. George Sideris, a Founding Mentor of MCW and a biologist teaching at New York University and Long Island University, in New York. It commemorates his commitment to MCW and the communities it serves, his passion for teaching and educational travel, and his conviction that the gift of education should be available to all. The fund provides leaders involved with MCW for at least two years with scholarships and stipends to attend certificate or full degree programs.



Joseph Musipili
MC-Zambia, Literacy
Instructor
Pursuing a Bachelor's
Degree in Adult
Literacy with English
Language as a minor
teaching subject
at the University of
Zambia (UNZA).



Tito Mbuna
MC-Tanzania,
Songea ICT
Instructor
Pursuing a
Postgraduate
Diploma in
Education at
Open University of
Tanzania.



Johnson Mayange son of MC-Tanzania, Arusha English Teacher Pursuing his Secondary School education at Mwanga High School.

Community Leader's Seminar

Bringing together the leadership of MCW's international network, the seminar reinforced the shared purpose across MCW stakeholders and established a common understanding of shared policies and parameters.

Topics included innovation and cost-effective programming, financial accountability and reporting, reporting against objectives, establishing monitoring and evaluation, and resource mobilization.

Seminar participants included Board Members and Country Directors of MCW partner organizations in Africa, including Rwanda, Tanzania, and Zambia. Also in attendance were MCW Global team members including Chief Operating Officer Khalid Elachi, MCW staff member Nitya Ramanathan, and MCW Board Member Humera Qazi.

In addition to attending the seminar, MCW team members also visited the MC-Zambia center in Chanyanya to see first-hand the programs currently offered, including classes in literacy education, computer technology, and tailoring, providing the team with an opportunity to meet the beneficiaries of the center's programs.

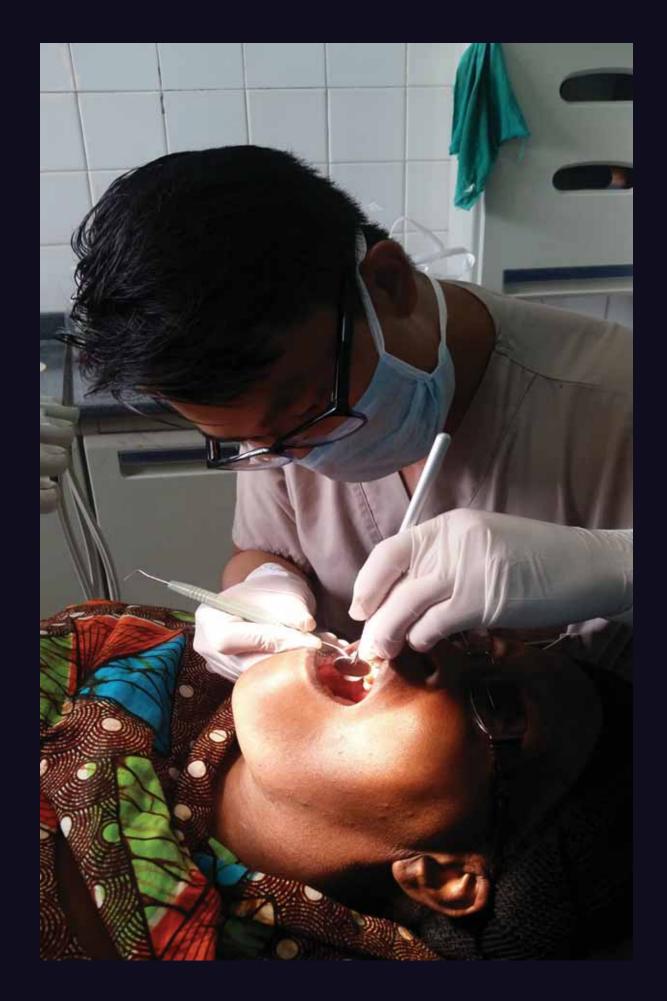




"The outcome is focused on finding the most appropriate and most needed services for the communities we serve, to be delivered under the most effective and efficient means possible." - Humera Quazi, MCW Board Member

Oral Health Care

MCW's Oral Health Care Program aspires to achieve improved oral health status for all Tanzanians. MCW strives to build capacity of health professionals to alleviate the oral health workforce shortage. This is done through working with Dentists, Dental Therapists and Nurses in a cross-disciplinary approach. In collaboration with multi-level leadership in government and dental institutions in Tanzania, MCW identifies key projects that will have a sustainable impact in the country, and which are in line with the Strategic Oral Health plan of the Tanzanian Ministry of Health, Community Development, Gender, Elderly and Children.



5,844 children received oral health education, fluoride varnish, tooth paste and tooth brushes.

\$84,520 in-kind donations to support Oral Health Care programs between June 2016 and June 2017

Dental Therapy Training

In alignment with the Ministry of Health and Social Welfare's Strategic Oral Health Plan for 2012-2017, the Dental Outreach Training Program is working with leadership in the dental therapy training schools to develop and strengthen a community dental outreach program which is aligned with their community dentistry curriculum and objectives for training dental therapy students.

2016 marked the expansion of the Outreach Training Program to Tanga, the second dental therapy training school in Tanzania. All third-year students in Mbeya and Tanga participated in the outreach trainings.

The 2-week intensive practical training covered core outreach topics:

Infection prevention and control in resource-constrained settings

Ethics and professionalism in dentistry

Atraumatic Restorative Treatment

How to prepare and conduct dental outreach

Behavior management in pediatric care

Community Leadership skills

More than 80% of the dental therapists said the program "very much" or "definitely" contributed directly to his/her:

- Understanding of community dentistry and pediatric care
- Confidence in diagnosing and treating children
- Familiarity with the steps needed to set up a dental outreach at a primary school

As a result of the Dental Therapists work in the primary schools, **5,844** primary school students received education and screening in the last year – most of whom also received fluoride varnish, and free toothpaste and toothbrushes.

Additionally, **63** teachers were educated on how to promote best oral health practices and educate future students.

UIC – MUHAS STUDENT AND FACULTY EXCHANGE

Two final year dental students from the University of Illinois at Chicago (UIC) participated in community-based rotations at MUHAS School of Dentistry. The exchange, a result of an MCW-facilitated partnership, for the first time included a one-week community-based component at the Tanga Dental Therapy Training School during an MCW Outreach Training Program. The students were able to experience first-hand complex oral surgery cases seldom seen in developed countries, and gain insight into the challenges to community-based care in Tanzania.





WORLD ORAL HEALTH DAY

For the second year, MCW organized three days of activities for World Oral Health Day in March, 2017. In both Mbeya and Tanga, a collaboration between MCW, Colgate-Palmolive, Tanzanian Dental Association and the Dental Therapy Training Schools **spread awareness** of oral health to thousands. The three days of activities included **radio sessions** to discuss oral health best practices, marches in the streets to promote awareness, and school-based screenings of **2,730** primary school students.

MCW AT SYMPOSIUM OF MAKERERE – COLUMBIA & THE SOCIETY OF ADOLESCENT HEALTH IN UGANDA

Following submission of an abstract, MCW was selected to make a poster presentation on "Strengthening Practical Training in Community-Based Dentistry for Dental Therapists in Tanzania." The symposium, organized by Makerere and Columbia Universities focused on "Keeping Our Adolescents Healthy through Preventive Care."





"MCW sponsored a trip that was probably one of the most impressionable events of my life. Our trip to Tanzania really opened my eyes to global health care and was the first time I thought about oral health care outside of the United States. Since coming back, I have actually been researching ways to be involved in oral health care outside of the US."

-Naheed Ahmad, Dental Student, University of Illinois at Chicago



MCW COMMUNITY MCW BOARD OF DIRECTORS



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President, MCW Board of
Directors, CO-CEO E&E
Hospitality Group



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ANNA CONDOULIS

Associate Dean, Student Affairs,
Alumni Relations and Events, NYU
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GAVIN POOLE
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Dental Surgical Group,
Henry Schein, Inc



HUMERA QAZI Managing Director, Risk Management Advisory, KPMG, LLP



DR. CHARLES ROBBINS
Vice President for Undergraduate Education and Dean of the Undergraduate
College, Stony Brook University

MCW TEAM



DR. MARION BERGMAN Director, Oral Health Care Projects (Volunteer)



KHALID ELACHI
Chief Operating Officer



ANGELA GERROW
Director, Administration



JACINDA JORDAN

Executive Director



REGINA LEICHNERDirector, Africa Programs



FREDRICK MEENA Senior Fellow Oral Health Care



SARA MTAGWAFellow, Oral Health Care



NITYA RAMANATHAN
Coordinator
Young Leaders Program

With special thanks to our 2016-2017 interns

Chelsea Boatey (NYU Wagner)

Charlotte Pierce (Columbia University) Samantha Brooks Lyana Mailyn (The Park School of Baltimore)

Noor Qazi (Half Hollow Hills HS West)



MCW celebrated its 12th annual gala on June 28th at New York University's Kimmel Center for University Life. More than 400 guests attended the event, which raised over \$900,000 to support MCW's youth leadership, community development, and oral health care efforts in the United States and Africa.





The MCW Lifetime Achievement Award presented to Roberta Richin, Director Emeritus of MCW's Board of Directors.

The MCW Community Partnership Awards presented to Locke Lord LLP and Moneris Solutions.

The MCW Leadership Award presented to Sharon Katz & The Peace Train.



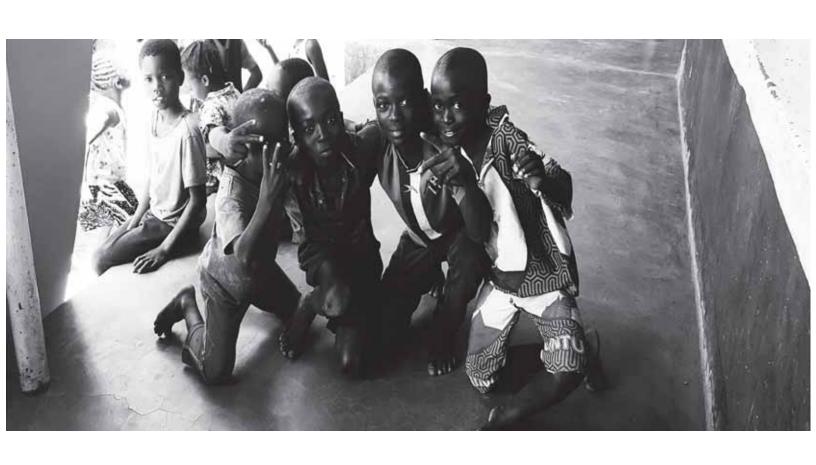
MCW Financials

MCW Statement of Financial Position as of December 31, 2016 (Prepared for the fiscal year ending December 31, 2016)

SUPPORT AND REVENUE	
Contributions	\$404.007
Restricted	\$104,907
Unrestricted	\$919,887
Total operating revenue	\$1,024,794
EXPENSES	
Program services:	
Community Development Program	\$336,791
Young Leaders Program	\$206,848
Partner Initiatives	-
Oral Health Care	\$159,344
Support services:	
Management and general	\$43,239
Fundraising	\$88,171
Total expenses	\$834,393
OPERATING INCOME	\$190,401
NON-OPERATING REVENUE	
Investment income	\$13,991
Unrealized gain on investments	\$7,839
Total non-operating revenue	\$21,830
Change in unrestricted net position	\$212,231
Unrestricted net position at beginning of year	\$1,361,126
Unrestricted net position at end of year	\$1,573,357

Notes

- 1. Cash and Cash Equivalents: MCW considers all highly liquid instruments puchased with a maturity of three months or less to be cash equivalents.
- 2. MCW receives in-kind support from various sources in support of its projects. In-kind contributions are reported as contributions and expenses in the accompanying statement of revenue, expenses and changes in fund net assets at their estimated fair value at date of donation. In-kind contributions for the year ended December 31, 2016 recorded in the financial statements were \$85,514.89. Included in this amount are: \$12,169.40 for the Young Leaders Program; \$79,645.49 for Oral Health Care Programs; \$1,700 for the annual gala and \$2,000 in printing services. In-kind contributions of volunteer time or technical assistance are not included in these numbers.
- 3. The Statement of Financial Position was prepared by an independent auditor, Peter J. Bertuglia (Certified Public Accountant, P.C.). Copies are available on file at MCW's office in New York City.







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MCW (Miracle Corners of the World, Inc.) is a U.S.-registered 501(c)3 non-profit organization. All contributions to MCW are tax deductible to the extent allowed by law.